January 1, 2026 – June 30, 2026 Period
Activity Report

#everywhere

This report,

is the interim activity report of Astor Enerji A.Ş. covering the period from January 1 to June 30, 2026, prepared in accordance with the Capital Markets Board's Communiqué No. II-14.1 and relevant legislation.

The report includes financial information as well as strategic developments, investments, risk management, and our corporate governance practices.

This report has been translated into English for informational purposes. In case of a discrepancy between the Turkish and the English versions of this disclosure statement, the Turkish version shall prevail.

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Corporate Information

#everywhere

1.1. About Astor

Astor Enerji Inc. was founded in 1983 as a manufacturer of distribution transformers and today continues its production activities at two integrated facilities in Ankara—a main factory and a mechanical manufacturing plant—spanning an area of approximately 140,000 m^2.

As part of its investments to increase capacity, expand product diversity, and strengthen vertical integration, Astor Enerji is continuing its investments at a 228,000 m^2 site in the expansion area of the ASO 2nd and 3rd Organised Industrial Zones.

Switchgear Products Factory

To increase capacity and expand the product range in medium-voltage switching products at a new production facility with 91,436 m^2 of enclosed floor space on a 65,000 m^2 plot, concrete switchgear production systems and an automated sheet metal processing center have been commissioned, and the facility has begun production.

Conductor Production Plant

Construction of the factory, initiated to produce enameled and insulated copper and aluminum conductors—key inputs for distribution and power transformers—has been completed, and work on the installation and commissioning of machinery and auxiliary facilities is ongoing. By the first half of 2026, certain production systems had been commissioned, and semi-finished production had gradually begun. Upon the completion of the UPCAST facility in the second half of 2026, the facility is expected to transition to full-capacity production, with the goal of reducing input and inventory costs, supporting profitability, and enhancing supply chain security.

High-Power Transformer Plant and High-Power Mechanical Plant

Work continues to complete the investment project, which was launched at the beginning of 2026 to increase production capacity for high-power transformers and mechanical manufacturing, by the end of 2026.

Upon completion of the investments by the end of 2026, the Company is expected to continue improving its efficiency and expanding its market share from the beginning of 2027, supported by increased capacity across all product groups at both its existing production facility and new factory site, the addition of new products to its portfolio, and investments aimed at enhancing production sustainability and reducing costs.

Astor Enerji manufactures a wide range of products, from oil-filled and dry-type distribution transformers—used at every stage from the point of electricity generation to the end user—to power and special-purpose transformers, as well as industrial transformers and medium- and high-voltage switching products.

It offers integrated solutions for energy infrastructure with substation enclosures made of concrete and sheet metal. Transformers are fundamental systems that transfer electricity between different voltage levels without changing its frequency. Designed for alternating current, these devices enhance the safety and efficiency of power systems by stepping up or stepping down the voltage as needed. They play a critical role in the transmission of energy over long distances and its reliable distribution in industrial and residential applications.

In this context, the products manufactured by Astor Enerji are widely used in electricity generation, transmission, and distribution systems, serving a broad range of applications—from heavy industry facilities such as steel, cement, and glass plants to hospitals, shopping centers, and public infrastructure projects. In addition to its strong position in Turkey, Astor Enerji has become a major global player by exporting to over 100 countries. In the first half of 2026, exports accounted for 45% of the Company's total revenue. In the "Turkey's 500 Largest Industrial Companies" survey published by the Istanbul Chamber of Industry (ISO), the company ranked 75th in 2025 while maintaining its leading position among domestic firms in the production of transformers and switching equipment.

With 43 years of accumulated expertise, engineering proficiency, and an innovative approach,

Astor Enerji is a global brand that shapes the electromechanical manufacturing industry and successfully represents Turkey on the world stage.

Our Products and Applications

Our products are used as critical components in electricity generation, transmission, and distribution systems; in all industrial production facilities such as steel, cement, glass, and paper; in public and private sector facilities including hospitals, shopping centers, and schools; and, more recently, in artificial intelligence and data centers where energy is heavily utilized.

The main products manufactured at the company's facilities are as follows

- Oil-filled distribution transformers
- Dry-type distribution transformers
- Power transformers
- Special-purpose transformers
- Industrial transformers
- Medium- and high-voltage switching products
- Transformer substations, including concrete and sheet metal enclosures

Distribution transformers consist of three types:

- Oil-filled
- Dry-type
- Industrial type

Power transformers consist of four types:

- Generator transformers
- Utility transformers
- Industrial transformers
- Special-purpose transformers

Switching products

- High-voltage switching products
- Medium-voltage switching products
- Compact/Metal substation enclosures
- Metal-clad equipment
- Metal-enclosed equipment
- Switches/Circuit breakers
- Concrete/Sheet metal enclosures
- Other Switching Products

1.2. Corporate Structure

Trade Name	Astor Enerji A.Ş.
Commercial Registry - Registration Date	Istanbul Chamber of Commerce (İTO) July 29, 1983 - Ankara Chamber of Commerce (ATO) June 18, 2014
Commercial Registry No.	371935 ATO
Mersis No.	0859 0055 8990 0019
Tax Office	Ankara Corporate Income Tax
Tax ID	859 005 58 99
Address	Alcı OSB Neighborhood, 2001st Street, No. 5A, Sincan/Ankara
Company Sector	27.11.01 - Manufacture of electric motors, generators, and transformers
NACE Code	27.12.01 - Manufacture of equipment for switching, protecting, controlling, and distributing electricity
Phone	+90 312 267 01 56
Fax	+90 312 267 00 34
Branch Information	Istanbul Office, Spain Office, Baghdad Office
Website	www.astoras.com.tr

1.3. Capital Structure

As of June 30, 2026, the Company's capital consists of 998,000,000 issued shares, each with a par value of 1 TL.

The Company's authorized capital ceiling is 4,250,000,000 TL. (Registered as 40 billion TL in the Commercial Registry Gazette dated August 14, 2026)

As of June 30, 2026, the ownership structure is as follows*:

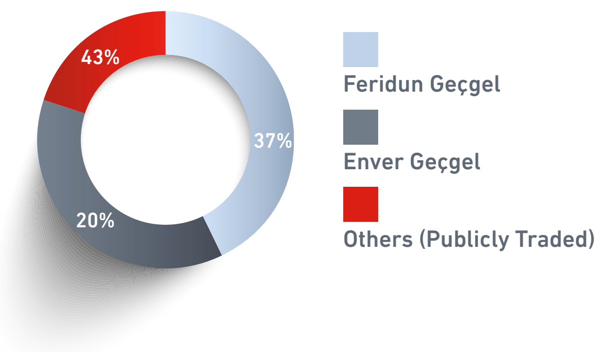
Shareholder	Group	30.06.2026	
		TL	%
Feridun GEÇGEL	A B	170,000,000 201,750,000	17.03 20.22
Enver Geçgel	B	199,600,000	20.00
Publicly Traded		426,650,000	42.75
Total		998,000,000	100

Following the sale of shares as of April 20, 2026, the current ownership structure has changed, with Astor Holding's stake now at 0% and the public float at 42.75%.

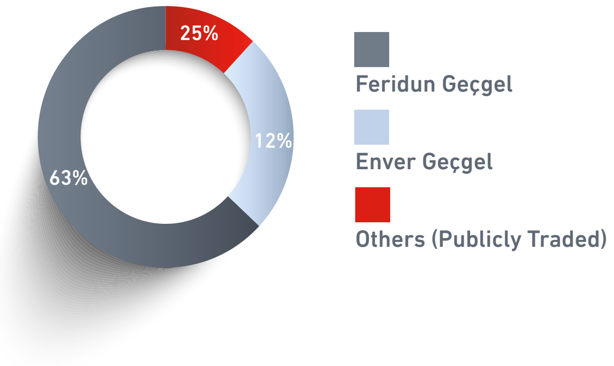
Of the shares representing the company's capital with a nominal value of 998,000,000 TL, 170,000,000 TL consist of Class (A) preferred shares, and 828,000,000 consist of Class (B) shares. Group (A) shares are granted the privilege of nominating candidates to the Board of Directors and having 5 (five) voting rights per Group (A) share at General Assembly meetings.

Holders of Group (B) shares are granted one (1) voting right. Group (B) shares do not carry any special privileges. The shares representing the capital are registered shares.

Share of Capital (%)



Voting Rights Ratio (%)



1.3.1 Authorized Capital Limit

Registered Capital Ceiling	40,000,000,000 TL
Paid-in Capital	998,000,000 TL

The Company's authorized capital ceiling is divided into 40,000,000,000 shares, each with a par value of 1 (one) TL. The authorized capital ceiling approval granted by the Capital Markets Board (SPK) is valid for the years 2026–2030 (5 years). The capital increase was approved by the CMB pursuant to our Board of Directors' resolution No. 2026/16 dated May 21, 2026, registered by the Ankara Trade Registry Directorate on July 28, 2026, and published in the Turkish Trade Registry Gazette No. 11644 dated August 14, 2026.[1]

1.4. Direct and Indirect Associates / Subsidiaries

As of June 30, 2026, the details of the shares or partnership interests acquired by the Company, either directly or indirectly, for the purpose of participating in management and the determination of partnership policies are provided below:

Company Name	Company's Line of Business	Paid-in Capital	Company's Share of Capital	Company's Share of Capital (%)	Currency	Nature of the Relationship with the Company
ASTOR RO ENERJİ S.R.L.	Solar Energy Production	200	200	100	RON	Subsidiary
ASTOR CHARGING INC.	Charging Network Operations	400,000,000	400,000,000	100	TRY	Subsidiary
ASTOR Enerji SPAIN S.A.	MANUFACTURE OF ELECTRICAL TRANSFORMERS AND ENERGY INFRASTRUCTURE EQUIPMENT	3,499,920	3,499,920	100	EUR	Subsidiary

1.5. Branches

Company	Business Activity	Country of Operation
Baghdad, Iraq Branch	It performs installation, assembly, and commissioning of transformers and switching equipment in the country where it is located. It participates in all types of tenders and engages in commercial activities.	Iraq
Astor Enerji Inc. Zaragoza, Spain Branch*	It performs installation, assembly, and commissioning of transformers and switching equipment in the country where it operates.	Spain

* We are currently working on establishing it as a separate company in Spain.

1 Astor Şarj A.Ş. was incorporated and its articles of association were registered on April 1, 2026, and published in the Turkish Trade Registry Gazette, Issue No. 11554, dated April 1, 2026.

1.6. Companies in Which the Company Holds a Stake or Has a Say in Management

Information regarding companies in which Feridun Geçgel, the majority shareholder of the Company, is a partner or holds a controlling interest, other than Astor Enerji, is provided below.

Company	Business Activity	Capital	Currency	Percentage
Aserva Consulting Inc.	Engages in the purchase, sale, and leasing of real estate	45,000,000	TL	100%
ETM Astor Sarl	A company incorporated in Senegal that engages in transformer trade as a foreign representative.	38,250	EUR	50%
Astor Enerji Algeria	A company incorporated in Algeria that trades in transformers as a foreign representative.	36,188	EUR	30%
FYG Real Estate Inc.	Engages in the purchase, sale, and leasing of real estate.	250,000	TL	100%
ASTOR Holding Inc.	It engages in commercial, industrial, and financial ventures by investing in companies and participating in their management.	50,000	TL	50%
Kaplamin Packaging Ind. and Trade Inc.	The company manufactures corrugated cardboard sheets and packaging boxes.	20,000,000	TL	20.73%
Anadolu Mikronize Inc.	Mining	77,500,000	TL	12.48%

1.7. Stock Information

Initial Public Offering Date	:	18.01.2023
Paid-in Capital	:	998,000,000 TL
Initial Public Offering Price	:	12.50 TL
Total Offering Size	:	210,000,000 shares / TL 2,625,000,000
Closing Price as of June 30, 2026: Closing Price	:	276.50 TL
June 30, 2026 Market Value (TL / USD)	:	275.60 Billion TL / 5.9 Billion USD
Market Where It Is Traded	:	Star Market
Indices It Is Included In		
National Indices	:	BIST 100, BIST 50, BIST 30, BIST 500, BIST ALL, BIST STAR, BIST DIVIDEND, BIST CORPORATE GOVERNANCE, BIST INDUSTRIAL, BIST METAL GOODS, MACHINERY, BIST ANKARA, BIST Non-Bank Liquid 10
International Indices	:	FTSE All-World Index, FTSE Global Large Cap Index, FTSE Emerging Index, FTSE4Good Index Series, S&P Global BMI

As part of the MSCI August 2026 index review, Astor Enerji will be included in the MSCI Turkey Standard Index effective August 31, 2026.

History and Milestones

1983
- Transtek Transformer Inc. was established.

2003
- The company's name was changed to Astor Transformer and Energy Inc.

2005
- 99.4% of the shares were transferred to the Geçgel family.

2009
- The first 31.5 MVA mobile transformer was exported. The first R&D project supported by TÜBİTAK was completed.

2010
- The first long-term supply contract in Europe was signed.

2013
- All shares were acquired by Feridun Geçgel.

2014
- The production facility was relocated to the 1st Industrial Zone.

2015
- A contract for a 154 kV power transformer was signed with TEİAŞ.
- The first export of a 6.3 MVA dry-type transformer was completed.
- A test report for a 154 kV and 100 MVA transformer was received from KEMA.

2016
- An R&D Center certificate was obtained from the Ministry of Industry and Technology.

2017
- The first export of a 300 kV transformer to the Far East was completed.
- The first phase of the new factory in the OSB was completed.
- The first medium-voltage switching products were manufactured.
- A TÜRKAK accreditation certificate was obtained.
- The "R&D Center of the Year" and "Highest Employment" awards were received.

2018
- The center moved to ASO 2nd OSB.
- A TÜRKAK Accreditation Certificate was obtained for the Chemistry Laboratory and high-voltage power transformers up to 800 kV.
- A 400 kV power transformer was manufactured.
- The first arc furnace transformer was produced.

2019
- A 40.5 kV MV switching product was exported.
- A 3.3 MW rooftop solar power plant was installed.
- An 800/500 MVA transformer was manufactured.

2020
- A 170 kV high-voltage circuit breaker was manufactured.
- A 400 kV shunt reactor was manufactured.
- A 250 MVA auto-transformer was manufactured.

2021
- Production began at the new mechanical factory in ASO 2nd Industrial Zone.
- An MV substation was exported to Europe.
- The carbon footprint calculation process was initiated.
- The company ranked 148th on the ISO 500 list.
- The company's name was changed to Astor Enerji A.Ş.

2022
- A 132 kV mobile substation was exported to the Middle East.
- The "Transformer Manufacturer of the Year" award was received at the Diamond Awards.
- The "Astor Charge" license was obtained.

2023
- Ranked 11th on the Electrical and Electronics Exporters' Association Honor Roll.
- Began trading on the BIST under the "ASTOR" ticker symbol.
- Production of MV measurement transformers began.
- Selected as the company making the most R&D investments in the energy sector.

2024
- Türkiye's first domestically produced vacuum tube at the 40.5 kV voltage level was manufactured, and the international KEMA type certification was obtained.
- As part of capacity expansion, investments in the production of insulated copper, aluminum, and CTC began.
- The first 675 MVA 400/21 kV Generator Step-Up Transformer was produced.
- According to 2023 data, the company rose to 87th place in the ISO 500 ranking, entering the top 100 organizations. According to 2024 data, it has risen to 74th place in the ISO 500 ranking.
- Participation in the Turquality Support Program was secured to promote the "Astor" brand.
- The first Sustainability Report was published.
- Construction of the new production facility has begun.

2025
- The company was included in the BIST Corporate Governance, BIST Dividend, and BIST Dividend 25 indices.
- Phase 1 and Phase 2 investments were completed.

2026
- The commissioning process for Phases 1–2 has begun. Pursuant to the Board of Directors' decision dated January 22, 2026, Phase 3–4 investments were initiated.
- Capacity increase with an investment of ~250 million USD
- Power Transformer: 32,000→ 102,000 MVA
- Mechanical: 18,000 → 108,000 MVA

1.8. Members of the Board of Directors During the Reporting Period

The members serving on the Board of Directors as of June 30, 2026, are listed below:

First Name Last Name	Position	Start Date	Term End
Feridun GEÇGEL	Chairman of the Board	June 19, 2025	19.06.2028
Enver GEÇGEL	Vice Chairman of the Board of Directors	June 19, 2025	19.06.2028
Hakan ÜNSAL	Member of the Board of Directors	June 19, 2025	19.06.2028
Yusuf GEÇGEL	Member of the Board of Directors	June 19, 2025	19.06.2028
Salih Tuncer MUTLUCAN	Independent Member of the Board of Directors	June 19, 2025	19.06.2028
İsmail ŞAHİNER	Independent Member of the Board of Directors	June 19, 2025	19.06.2028

Biographical information regarding the Board of Directors and senior management is available on the company's website at https://astoras.com.tr/yonetim-kurulu/.

The Board of Directors is structured to enable effective deliberation on matters related to the Company's operations and relevant stakeholders. To safeguard impartiality, integrity, and transparency in decision-making processes, the Company ensures that the Board of Directors includes independent members in numbers meeting the minimum requirements set forth in the Capital Markets Board's Corporate Governance Communiqué. The Company has adopted as a fundamental principle that a significant majority of the Board of Directors members consist of independent members. Accordingly, the goal is to maintain a Board structure that provides a balanced and effective environment for deliberation.
The independence declarations of the independent members of the Board of Directors are provided below.
https://www.kap.org.tr/tr/api/file/download/4028328d969f295401971052fc7f481e Board of Directors meetings are held at regular intervals determined by the Board of Directors.

1.9. Management Personnel - Senior Management

First Name Last Name	Position
Olcay DOĞAN	Vice President (Finance, Accounting, Investor Relations)
Mehmet DEMİR	Vice President (Production and Distribution Transformers)
Alişan TAŞTAN	Vice President (Sales and Business Development)
Uğur GÖKÇE	Vice President (Switching Products)
Sercan KESKİNTAŞ	Vice President (Switching Products – Medium Voltage)
Muhammed Metin GEÇGEL	Vice President (Conductor Products)

1.10. Remuneration and Financial Benefits Provided to Board Members and Senior Executives

Financial Benefits Provided, Such as Attendance Allowances, Salaries, Bonuses, Incentives, and Profit Sharing
The gross total of salaries and similar benefits provided to the Company's Board of Directors members and senior executives with decision-making authority is presented in the table below: The Group's senior management consists of Board of Directors members and personnel with decision-making authority.

TL	June 30, 2025	June 30, 2026
Salaries and similar benefits provided to members of the Board of Directors	3,329,148	4,860,000
Salaries and similar benefits provided to senior management	23,602,008	21,457,244
Total	**26,931,156**	**26,317,244**

1.10.1 Number of Board of Directors Meetings and Attendance During the Period

Board of Directors meetings are held at regular intervals determined by the Board. During the period from January 1, 2026, to June 30, 2026, the Board of Directors adopted a total of 21 resolutions.

1.11. Committees

The main committees established within the company are listed below:

Audit Committee
Salih Tuncer MUTLUCAN (Chair, Independent Board Member)
İsmail ŞAHİNER (Independent Board Member)

Corporate Governance Committee
Salih Tuncer MUTLUCAN (Chair, Independent Board Member)
İsmail ŞAHİNER (Independent Board Member)
Olcay DOĞAN (CFO, Deputy General Manager in Charge of Finance)
Banu ÇAMLITEPE (Director of Investor Relations)

Early Risk Detection Committee
İsmail ŞAHİNER (Chair, Independent Board Member)
Salih Tuncer MUTLUCAN (Independent Board Member)
Olcay DOĞAN (CFO, Deputy General Manager in Charge of Finance)

Sustainability Committee
İsmail ŞAHİNER (Independent Board Member)
Hakan ÜNSAL (Board Member)

The Company's risk management framework is overseen by the Early Risk Detection Committee within the Board of Directors. The Chief Financial Officer (CFO) is responsible for integrating risks into daily operations and implementing management strategies. The Risk Management Unit within the company reports directly to the Board of Directors and serves as a bridge between the executive bodies and the Board of Directors in the processes of early risk detection and management. This structure ensures that risk management is addressed at a strategic and operational level, independent of the audit function.

In addition to these committees, the following committees continue to operate:

- Ideas Committee
- Social Compliance Committee
- Compensation Committee
- Disciplinary Committee
- Employee Representatives Committee

In the second quarter of 2026,
✓ The Audit Committee adopted 5 resolutions and submitted them to the Board of Directors.
✓ The Corporate Governance Committee adopted 4 resolutions and submitted them to the Board of Directors.
✓ The Early Risk Detection Committee adopted 2 resolutions and submitted them to the Board of Directors.
✓ The Sustainability Committee adopted 1 resolution and submitted it to the Board of Directors.

Detailed information regarding the committees is provided below:

Names of Board of Directors Committees January 1, 2026 - June 30, 2026	Percentage of Non-Executive Directors	Percentage of Independent Members on the Committee	Number of Reports Submitted to the Board of Directors Regarding Operations
Audit Committee	100%	100%	7
Corporate Governance Committee	100%	50%	5
Early Risk Detection Committee	100%	67%	3
Sustainability Committee	50%	50%	2

1.12. Information Regarding the Internal Control System and Internal Audit Activities

Internal Audit Activities for the Period January 1, 2026–June 30, 2026

The Internal Audit Directorate conducted audit and review activities for the second quarter of 2026 as part of the risk-based audit plan; findings were shared with the relevant units, and corrective action processes were initiated.
As of June 30, 2026, the Company's Internal Audit Unit consists of an Internal Audit Manager and a Senior Internal Audit Specialist.

During the second quarter of 2026, internal audit activities conducted in accordance with the Rules of Procedure of the Audit Committee were carried out to ensure compliance with the Company's objectives, established policies and procedures, and applicable regulations. In this context, the effectiveness of financial and operational controls, the compliance of the Company's operations and personnel with ethical standards and applicable laws, and the protection of assets and resources were evaluated.

Additionally, the aim was to ensure that production and operations are carried out effectively and efficiently, to protect the Company's assets and resources, and to ensure the reliability and integrity of the accounting and financial reporting systems.

During the second quarter of 2026, the Internal Audit Department:

Conducted reviews of export transactions; evaluated sales processes, contract terms, and invoicing practices, and provided recommendations for process improvements.

- Audits were conducted regarding employee advance payment processes; advance usage and repayment processes were evaluated, and recommendations were prepared to enhance internal control mechanisms.
- Audits were conducted regarding sales return processes; return transactions and related processes were evaluated, and recommendations were made to strengthen the control framework.
- Processes related to the issuance of free-of-charge products were reviewed; based on an evaluation of implementation principles and control mechanisms, recommendations for process improvements were developed.
- Commercial processes related to international customers were reviewed; based on an evaluation of collections, contracts, and related operational processes, recommendations were prepared to mitigate risks.
- Analytical reviews of accounting processes were conducted; financial records and accounting practices were evaluated, and recommendations were made to improve control processes.
- Investigations and inquiries were conducted regarding conduct violating work rules and workplace instructions; the reports prepared were submitted to the Disciplinary Committee, and the processes were monitored.
- Under the Suggestions, Recommendations, and Complaints Regulation, monthly meetings were attended to evaluate employee reports; action plans developed by the relevant units were published on the Company portal. Additionally, suggestions, recommendations, and complaints accessible to stakeholders and third parties were reviewed via the Ethics Hotline Portal, and feedback was provided to the relevant parties.
- Under the supervision of the Board of Directors and the Audit Committee, internal audit activities continue to be conducted within the framework of an efficiency- and risk-focused audit approach to ensure compliance with the Company's objectives and goals, relevant legislation, and ethical values.

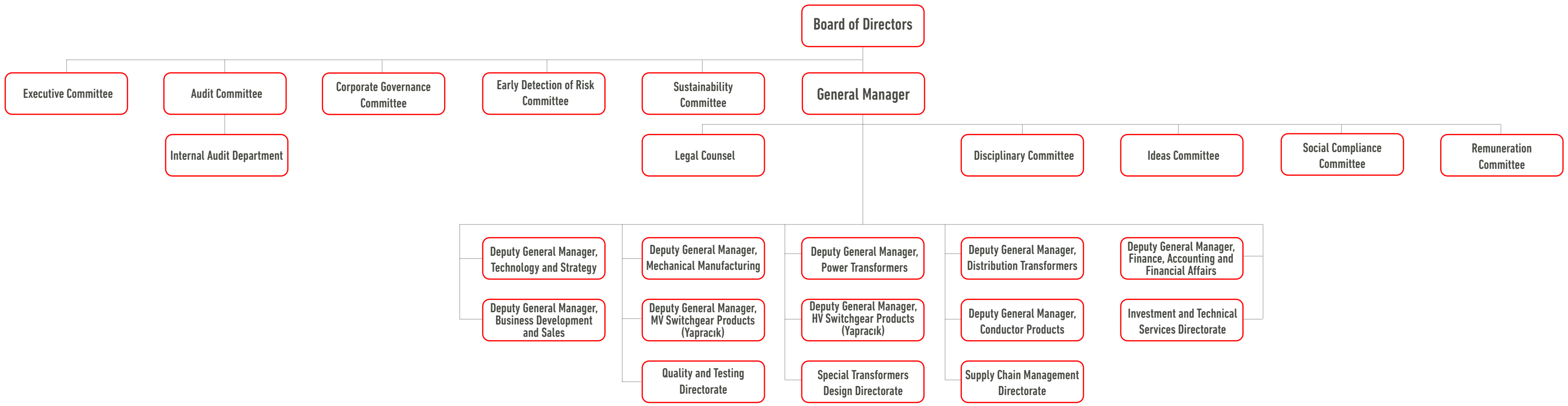
Internal audit activities were conducted within the framework of a risk-based audit approach, and compliance of the Company's operations with legislation, company policies and procedures, and ethical rules was regularly monitored.

1.13. Organization

As of June 30, 2026, the number of employees at the Company was 2,828. (December 31, 2025: 2,478)

Organizational Structure

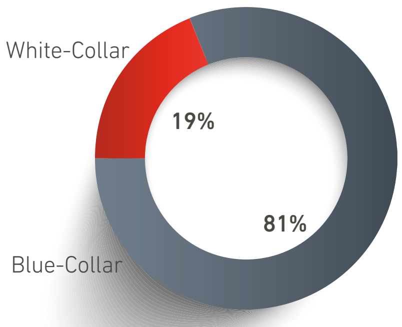
Board of Directors and Committee Structure



1.13.1. Headcount Trends and Distribution

As of June 30, 2026, compared to March 31, 2026, the number of blue-collar employees increased by 226 and the number of white-collar employees increased by 17; a total of 243 new jobs were created. This represents a 9.4% growth in the workforce.

Employees/Period	2023	2024	2025	March 31, 2026	June 30, 2026
Blue-Collar	1,528	1,679	1,975	2068	2,294
White-Collar	393	443	503	517	534
Total	**1,921**	**2,122**	**2,478**	**2,585**	**2,828**



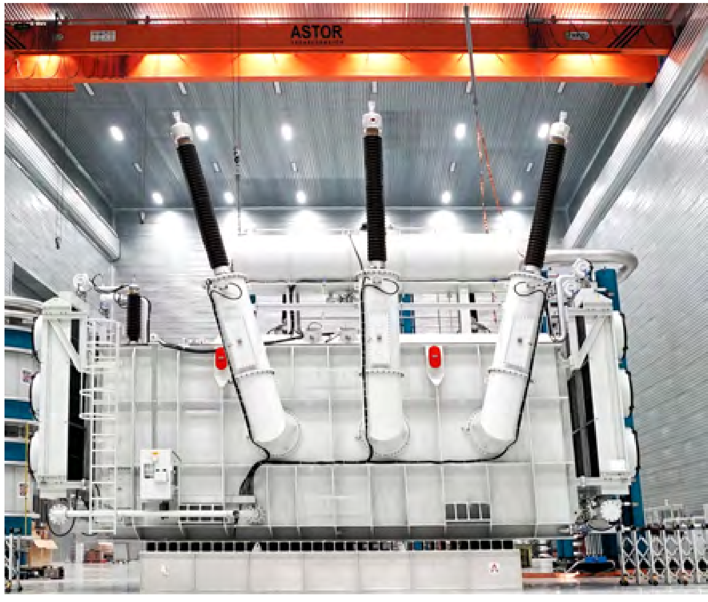
As shown in the table, 31.46% of white-collar workers are women, while this percentage is 7.85% among blue-collar workers. Overall, women account for 12.31% of total employment.

June 30, 2026	Female Employees	Total Employees	Percentage of Female Employees (%)
White-Collar	168	534	31,46
Blue-Collar	180	2.294	7,85
Total	**348**	**2.828**	**12,31**

1.13.2. Number of R&D Center Employees

As of June 30, 2026, the Company's R&D team consists of 203 employees out of a total workforce of 2,828, 175 of whom are engineers.

R&D Center	2023	2024	2025	March 31, 2026	June 30, 2026
Research Engineer	131	148	168	171	180
Technician	14	13	12	12	13
Support Staff	8	13	9	9	10
Total	153	174	189	192	203
Engineer	122	144	162	166	175



White-Collar Workers

Education Level	Staff	(%)
Doctorate	2	0.37
Master's Degree	41	7.68
Bachelor's Degree	431	80.71
Associate's Degree	29	5.43
High School and Below	31	5.81
Total	534	100

1.13.3. Information on Company Activities Related to Social Rights, Vocational Training, and Other Social and Environmental Impacts

All employees at the company are covered by social security. Official holidays as defined by law are strictly observed, and working hours adhere to the relevant legal parameters. To contribute to the social and economic well-being of its employees, the company pays a fixed net minimum wage—as stipulated in the employment contract—divided into three equal installments: two for religious holidays and one for New Year's. Shuttle service is provided for all employees, and at least one meal is served in the cafeteria depending on the work schedule. In accordance with the provisions of the Occupational Health and Safety Law, Astor Enerji employs an OHS team. Within this framework, a total of three people—one OHS Technician, one Nurse, and one Occupational Safety Manager—are regularly on duty at the company. In addition, the company contracts with 3 Occupational Physicians, 2 Nurses, 1 OHS Technician, and a team of 11 Occupational Safety Specialists from outside the company.

In line with the growth in the company's workforce, regular training sessions are provided—particularly for blue-collar foremen and workers—and weekly reports addressing both company management and all employees are published. To enhance employee competencies, both in-house and external professional and personal development training programs are organized. At the end of each year, a training needs analysis is conducted based on employees' training request forms. In this regard, we collaborate with numerous institutions, organizations, and associations to create a training calendar and deliver vocational training. On the Astor Academy digital training platform, training assignments are made electronically based on requests, enabling our employees to access training 24/7 from anywhere they choose, thereby helping them maintain a healthy work-life balance.

Through a joint initiative with the Turkish Red Crescent, a blood drive was organized at our company, and our employees supported the Turkish Red Crescent's efforts through their blood donations. The Provincial Gendarmerie Command conducted a session on violence against women, peer bullying, an introduction to the KADES app, and a general briefing on Law No. 6284. A review of the past year was conducted with the participation of employees in management positions, and a Corporate Institutionalization Strategies Training session was held.

1.13.4. Rights and Benefits Provided to Personnel and Employees

The Company's provisions for severance pay and leave obligations amounted to 125,323,891 TL as of June 30, 2026, compared to 102,772,632 TL as of the end of 2025.

1.14. Information Regarding the Company's Acquisition of Its Own Shares

As of June 30, 2026, the Company has not acquired any of its own shares.

1.15. General Assembly and Amendments to the Articles of Association

During the reporting period from January 1, 2026, to June 30, 2026, an amendment was made to Article 6, titled "Capital," of the Company's Articles of Association. In accordance with the Capital Markets Board's regulations governing the registered capital system, the Board of Directors resolved to increase the registered capital ceiling from TL 4,250,000,000 to TL 40,000,000,000, set the validity period of the registered capital ceiling as 2026–2030, and amend Article 6, titled "Capital," of the Articles of Association. Following the receipt of the Capital Markets Board's favourable opinion, an application was submitted to the Ministry of Trade of the Republic of Türkiye, which subsequently approved the proposed amendment to the Articles of Association.

During the period, Article 6 of the Company's Articles of Association, titled "Capital," was amended; the amendment was approved at the Ordinary General Meeting held on August 7, 2026, registered in the Commercial Registry on August 14, 2026, and published in the Turkish Commercial Registry Gazette, Issue No. 11,644, dated August 14, 2026.

A summary of the Ordinary General Meeting held at the company's headquarters on August 7, 2026, at 11:00 a.m. is provided below.

At the Ordinary General Meeting held on August 7, 2026, the 2025 Activity Report, the Independent Audit Report, and the financial statements were reviewed and approved; the members of the Board of Directors were discharged; and the selection of the independent audit firm to conduct the independent audit of the sustainability report was approved. In addition, the amendment to Article 6, titled "Capital," of the Company's Articles of Association; the determination of the 2026 donation ceiling; the setting of Board of Directors' compensation; and other agenda items within the General Assembly's authority under applicable legislation were discussed and resolved. During the meeting, shareholders were also provided with information regarding related-party transactions, guarantees, pledges, mortgages, and sureties granted in favor of third parties, donations and contributions for 2025, payments made under the compensation policy, and other matters of an informational nature.

At the same General Meeting, the Board of Directors' proposal regarding the 2025 dividend distribution, in accordance with the Company's Dividend Distribution Policy, was also approved. Accordingly, it was resolved to distribute a total gross cash dividend of 2,186,764,900.08 TL; to pay a gross cash dividend of 2.191147 TL and a net cash dividend of 1.862475 TL per share with a par value of 1 TL; and to make the dividend payments on October 15, 2026.
The agenda items and minutes of the Ordinary General Meeting held on August 7, 2026, are available at the links below.

https://www.kap.org.tr/tr/Bildirim/1645544

A View of Our New Factory.

Operational Developments

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2.1. Developments Regarding the Company

The first half of 2026 was a significant period during which our Company maintained its financial structure, continued its growth in export markets, and pursued investments in line with its strategic objectives.

Notable Developments for the Period January 1, 2026–June 30, 2026

- By a Board of Directors resolution dated January 22, 2026, it was decided to launch Phase 3 and Phase 4 investments. With this investment, the power transformer production capacity will increase from 32,000 MVA to 102,000 MVA, and the mechanical production capacity from 18,000 MVA to 108,000 MVA. Once the investments reach full capacity, they are expected to contribute approximately 1 billion USD in revenue and 350 million USD in EBITDA to the Company's financials.
- As part of the international growth strategy, a decision has been made to expand the existing facility in Zaragoza, Spain; plans include the acquisition of a 19,200 m^2 factory and land, along with additional investments. With this investment, the facility aims to produce distribution transformers with a capacity of up to 10 MVA, in addition to maintenance and repair activities. To conduct operations in the European and African markets more effectively, a decision was made to establish a new company, "ASTOR Enerji Spain S.A.," which is wholly owned by the Company.*
- Under agreements with U.S.-based companies, orders totaling 768.9 million USD have been received for the supply of transformers in the 60–300 MVA range. These orders correspond to 96.4% of the Company's revenue for 2025, marking a significant increase in the Company's order volume. Deliveries of these orders are scheduled to begin in 2026 and be completed by the third quarter of 2028.
- Our Company's Corporate Governance Compliance Rating was determined to be 9.08 out of 10 as of March 13, 2026, following an evaluation conducted by Kobirate International Credit Rating and Corporate Governance Services Inc. The scores by subcategory are, in order: Shareholders 90.35, Disclosure and Transparency 92.42, Stakeholders 91.12, and Board of Directors 89.72. The report prepared by Kobirate regarding the Corporate Governance Rating has been made available to the public on our Company's website (https://astoras.com.tr/mali-tablo-ve-raporlar/).
- Pursuant to the Company's Board of Directors resolution dated September 4, 2025, the spin-off proposal regarding the transfer of Astor Charging Operations, which is part of our Company, to the newly established Astor Charging Inc. via a partial spin-off under the simplified procedure of the joint venture model, was approved at the Extraordinary General Meeting held on February 27, 2026. Pursuant to these decisions, the incorporation and articles of association of Astor Charging Inc. were registered on April 1, 2026, and published in the Turkish Commercial Register Gazette, Issue No. 11554, dated April 1, 2026.
- On April 14, 2026, our Company ranked first by submitting the most advantageous bid for the portion totaling 816,000,000 TL in the tender titled "Procurement of 4 Mobile Substations, 4 MV Units, and Spare Parts," conducted by Turkey Electricity Transmission Inc. (TEİAŞ). Following confirmation that our Company had been awarded the contract, the contract for the project in question was signed on July 2, 2026.
- On April 28, 2026, the Company signed a contract with a U.S.-based company to supply nine power transformers ranging from 150 MVA to 286 MVA, with a total contract value of USD 51,531,000 (approximately TL 2,319,922,620 based on the CBRT foreign exchange buying rate). Delivery of these orders is planned for the first quarter of 2029, and the contract value corresponds to 6.57% of our Company's 2025 revenue.
- Ms. Feyza Özdemir, who served as Investor Relations Manager and Member of the Corporate Governance Committee at our Company, resigned from her position on May 13, 2026. Ms. Banu ÇAMLITEPE, who meets the requirements set forth in the Capital Markets Board's Corporate Governance Communiqué No. II-17.1, has been appointed to fill the vacancies for Investor Relations Manager and Member of the Corporate Governance Committee left by Ms. Özdemir's departure.
- On May 15, 2025, regarding our special situation announcements titled "Regarding the Competition Authority Investigation" dated July 31, 2023, and "Notification of the Outcome of the Competition Authority Investigation," the Competition Authority Presidency issued a letter dated March 13, 2025, No. 109991, titled "Notification of Decision," stating that Astor Enerji had violated Article 4 of Law No. 4054 on the Protection of Competition and that an administrative fine of 339,807,744.37 TL—calculated at a discretionary rate of 2.2874% of the Company's 2023 gross revenue—had been imposed on our Company. In connection with the aforementioned administrative fine, our Company has set aside a provision of 253,306,035 TL for the reporting period from January 1, 2025, to December 31, 2025. Pursuant to the reasoned decision served on the Company on April 14, 2026, the Company paid the administrative fine in full in a single instalment of 254,855,808.28 TL, taking advantage of the 25% upfront payment discount provision under the Offences Act within the 30-day statutory period. This payment does not preclude our right to seek judicial review of the relevant Board decision.

"Pursuant to the decision announced in the special situation disclosure dated March 13, 2026, the incorporation and registration procedures for our wholly-owned subsidiary "ASTOR ENERJI SPAIN S.A."—established to strengthen the organizational structure of our entity currently providing maintenance, repair, and service operations in Zaragoza, Spain, and to conduct its activities under a local corporate structure—were completed on August 5, 2026. The subsidiary's paid-in capital is 3,499,920 euros, consisting of 3,499,920 registered shares, each with a par value of 1 euro. The subsidiary's scope of operations includes the production, sale, engineering, installation, and provision of technical services for electrical transformers and equipment used in electricity generation, transmission, and distribution systems."

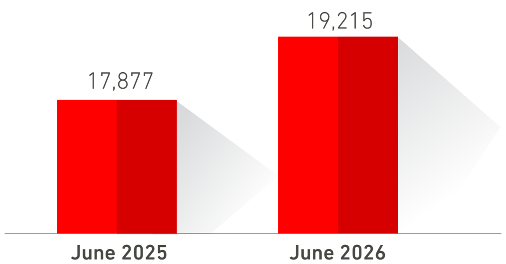
- Pursuant to the decision of our Company's Board of Directors dated May 13, 2026, and in line with our Company's international growth strategies, it was decided to restructure the Switchgear Division into two separate units: "Medium Voltage" and "High Voltage." In accordance with this decision, Mr. Uğur GÖKÇE, who has served as the Deputy General Manager responsible for the Switchgear Products Division since 2020, will continue in his role as the Deputy General Manager responsible for High-Voltage Switchgear. Mr. Sercan KESKİNTAŞ, who has served as Director of Product and Process Development within our company since 2024, has been appointed as the Deputy General Manager responsible for Medium Voltage, in accordance with a decision made by our Board of Directors as part of the company's international growth strategies.
- On May 18, 2026, our Company participated in a tender held by the General Directorate of TÜRKİYE ELEKTRİK İLETİM A.Ş. (TEİAŞ) for the supply of 11 Mobile Hybrid Modules, and by submitting the most advantageous bid in the amount of 351,100,000 TL (Three Hundred Fifty-One Million One Hundred Thousand Turkish Lira), our Company ranked first.
- On May 22, 2026, by decision of our Company's Board of Directors, Mr. Muhammed Metin Geçgel was appointed as Deputy General Manager of Conductor Products.
- On May 21, 2026, our Company's Board of Directors decided to increase the registered capital ceiling from 4,250,000,000 TL to 40,000,000,000 TL and to update the validity period of the registered capital ceiling to cover the years 2026–2030. In this context, the application submitted to the Capital Markets Board was approved by the Board's letter dated June 11, 2026, numbered E-29833736-110.04.04-92446. The aforementioned amendment to the Articles of Association was approved at the Ordinary General Meeting held on August 7, 2026, registered with the Commercial Registry on August 14, 2026, and published in the Turkish Commercial Registry Gazette, issue No. 11,644, dated the same day.
- On June 24, 2026, our Company's Sustainability Report for the 2025 fiscal year, prepared in accordance with GRI (Global Reporting Initiative) Standards, was made available to the public.

2.2. Financial Developments

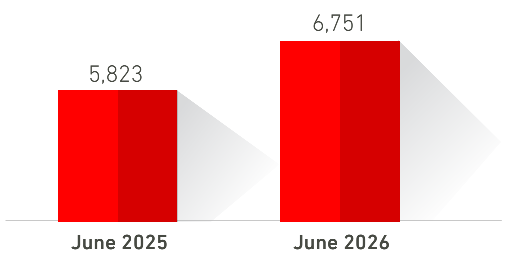
The Company's revenue for the first half of 2026 increased by 7% compared to the same period of the previous year, reaching 19.2 billion TL*.

The Company's net profit rose from 2.5 billion TL in the same period of the previous year to 4.6 billion TL, an increase of approximately 88%.

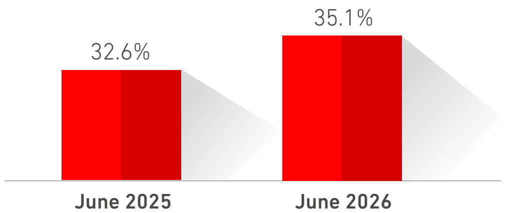
REVENUE (million TL)



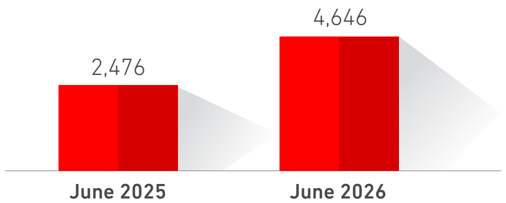
EBITDA (million TL)



EBITDA Margin



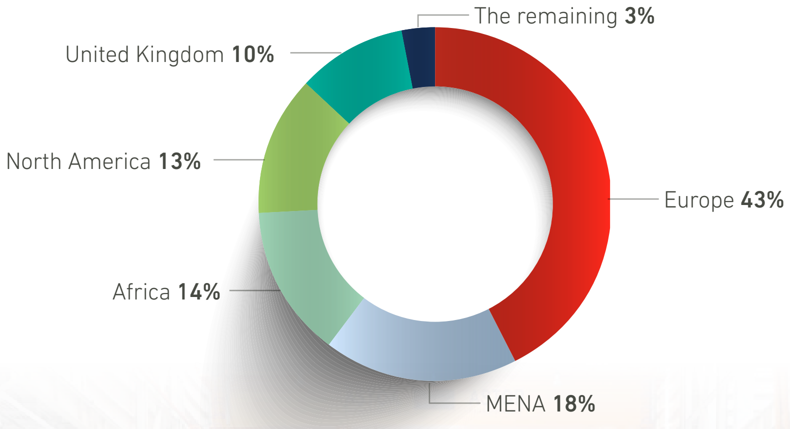
Net Income (million TL)



** Unless otherwise stated, amounts in the tables and notes are expressed in terms of the purchasing power of the Turkish Lira as of June 30, 2026.*

2.3. Sales Trends

In the first half of 2026, 43% of exports by region were to Europe, 18% to the Middle East and North Africa, 14% to Africa, 13% to North America, and 10% to the United Kingdom.



** Export-registered sales are excluded.*

Revenue Breakdown by Product Category

In the first half of 2026, power transformers accounted for 33% of total sales, ranking first, followed by distribution transformers at 26% and switching products at 19%. Our products are exported to more than 100 countries, and exports account for 45% of total sales.

R&D Investments and Future Outlook

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3. R&D Investments and Future Outlook

The information contained in this Report includes certain forward-looking statements regarding our future performance and should be considered as the Company's good faith assumptions about the future. These forward-looking statements reflect management's expectations based on current data.

3.1. R&D Activities

Astor Enerji's R&D activities were first officially recognized by a public authority in 2009 through a TÜBİTAK-supported project that was successfully completed.

Until 2016, the company carried out R&D projects supported by both the private sector and the government; since then, it has adopted an R&D-centered growth strategy. In this context, following an application to the Ministry of Science, Industry and Technology of the Republic of Turkey, the R&D Center Certificate was obtained in 2016, and the company began to benefit from the incentives and exemptions provided under Law No. 5746 on the Support of Research and Development Activities.

The company has allocated 3,034 m^2 of space for its R&D center.
The Astor Enerji R&D Center conducts original designs, software-supported analyses, and prototype production to meet domestic and international demands, and performs validation tests in accredited laboratories. These efforts contribute not only to increasing product diversity but also to enhancing product efficiency in line with technological advancements.

Since opening its R&D Center in 2016, the company has increased its R&D investments every year, spending 476 million TL in 2023, 674 million TL in 2024, 1.151 billion TL in 2025, and over 670 million TL in the first and second quarters of 2026. In the "Turkey's Top R&D Spending Companies" study prepared by Turkishtime, the company ranked 25th in 2023 and 27th in 2024 in terms of total spending, maintaining its position as a leader in its field.

With its highly qualified R&D staff and accumulated expertise, the company closely monitors all developments in science and technology to ensure that efficient, innovative, and high-quality transformers and medium- and high-voltage switching products reach customers, while also continuing its R&D activities without pause to add new products to its portfolio.

As of June 30, 2026, within the scope of the R&D Center's activities:

250 R&D Projects

23 TÜBİTAK Funded Project

28 New R&D Project

56 Ongoing R&D Project

Projects conducted with Aras EDAŞ on hybrid transformers and with VEDAŞ on layered manufacturing, within the scope of the Energy Market Regulatory Authority (EPDK) projects, have been successfully completed. The remaining 1 project is scheduled to be completed in 2027.

Through the efforts of the R&D center—including product improvements, the addition of new products to the production portfolio, the development of products to meet customer needs, and increased production efficiency—the Company is becoming increasingly capable of meeting customer demands each year. As of June 30, 2026, a total of 203 employees are employed at the R&D center.

In the context of protecting intellectual property rights, the Company places importance on patent and utility model applications and encourages R&D staff in this area. In line with this, a regulation was issued establishing an award mechanism for criteria such as patents, utility models, publications, and conferences, and this was communicated to the staff. In the first six months of 2026, our R&D Center published a total of 21 scientific papers, including 6 international and 15 national publications. During the same period, work was conducted in the field of intellectual and industrial property rights, resulting in 3 patent applications and 1 utility model application. As a result of these efforts, one of our patent applications has been granted.

The Astor Enerji R&D Center is conducting joint research with Turkey's leading universities (Middle East Technical University, Istanbul Technical University, Sakarya University, Eskişehir Osmangazi University, Ondokuz Mayıs University, Uşak University, Düzce University, Kütahya Dumlupınar University, Abant İzzet Baysal University, Batman University, and İnönü University) as part of university-industry collaboration. Efforts to establish new partnerships are also ongoing.

3.2. Production, Investments, and Capacity Expansion

Astor Enerji A.Ş., taking sales demand into account, made the following investment expenditures in the first half of 2026 to ensure the continuity of production, improve production efficiency, and enable the production of planned new product varieties, as shown in the table below.

Actual Investment (TL)	January 1 – June 30 2025	January 1 – June 30 2026
Cash Outflows from the Purchase of Tangible and Intangible Fixed Assets	1,997,260,527	3,728,098,270

Capacity Expansion and New Production Facility Investments

As part of its investments aimed at capacity expansion and product portfolio diversification, Astor Enerji has expanded the investment area initially allocated as 180,195 m^2 in the additional zone of the ASO 2nd and 3rd Organized Industrial Zones in Sincan, Ankara, to approximately 228,000 m^2 through an additional allocation made in 2023. Investments in this area aimed at increasing capacity, developing product diversity, and strengthening vertical integration are being carried out in phases.

Phase 1 – Switchgear Products Factory

As part of Phase 1 of the investment aimed at increasing capacity and expanding product diversity in medium-voltage switching products, a new production facility with 91,436 m^2 of enclosed usable space is planned on a plot of approximately 65,000 m^2. Following the start of construction in September 2024, the facility reached a 98% completion level as of June 30, 2026.

The electrical and mechanical infrastructure required for production has been largely completed; the installation and commissioning of machinery and production systems have been carried out. The concrete substation production systems and the automated sheet metal processing center have been commissioned, and the facility has been made ready for production.

To support the facility's energy infrastructure, a rooftop solar power plant with an installed capacity of approximately 8.5 MW has reached the commissioning stage. Field installation and commissioning work for ESS investments—designed to store renewable energy for use in production—is also ongoing.

Phase 2 – Conductor Production Plant

As announced in the KAP filing on June 26, 2024, as part of the Phase 2 investment aimed at producing enamel-coated and insulated copper and aluminum conductors-which are key inputs for distribution and power transformers—within the company, an investment of approximately 50 million U.S. dollars in machinery, systems, and equipment has been planned.

Construction of the plant has been completed, and installation and commissioning of machinery and auxiliary facilities are ongoing. As of the first half of 2026, some production systems have been commissioned, and semi-finished product production has begun gradually. The UPCAST facility is expected to reach full-capacity production upon its completion in the second half of 2026.

Upon completion of the investment, the facility is expected to reach an annual production capacity of approximately 12,000 metric tons of enameled and paper-insulated round and flat copper and aluminum conductors, as well as CTC (Continuously Transposed Conductors) copper conductors.

This investment aims to reduce input and inventory costs, boost profitability, and enhance supply chain security. It is also expected to generate new revenue streams through the sale of excess capacity and specialty conductors to third parties.

Phase 3 – High-Power Transformer Plant and Phase 4 – High-Power Mechanical Plant

In light of the increase in global electricity demand, strong demand for power transformers, and market assessments conducted, the Board of Directors decided on January 22, 2026, to proceed with the Phase 3 High-Power Transformer Plant and Phase 4 High-Power Mechanical Plant investments within the existing investment area.

Following the design and permitting processes, on-site work has begun, and as of June 30, 2026, steel construction and infrastructure work are ongoing. In parallel, procurement processes for the critical machinery, systems, and equipment required for the capacity expansion are being carried out. The goal is to complete the necessary technical infrastructure by the end of 2026 and to begin phased production in 2027.

Central Administrative Building

To manage the company's operations from a single center, a decision was made to construct a new central administrative building of approximately 24,000 m^2 within the same investment area, and project work has begun.

Distribution Transformer Capacity Increase

With the relocation of switching product production to the Phase 1 facility, the space that will become available at the current factory is planned to be used to increase distribution transformer production capacity. In this context, work is ongoing to procure the necessary machinery and equipment and to adapt the electrical and mechanical infrastructure to accommodate the increased capacity.

Astor Charging

Pursuant to the Board of Directors' resolution dated September 4, 2025, the spin-off proposal regarding the transfer of the Astor Charging Operation, which is part of our company, to the newly established Astor Charging Inc. via a partial spin-off under a simplified procedure based on the joint venture model, was approved at the Extraordinary General Meeting held on February 27, 2026.*

Investments in Electric Vehicle Charging Stations: As part of the investments in electric vehicle charging station services to be carried out under the Electric Vehicle Charging Network Operator License, new developments regarding these investments and the investment amounts made as of various periods are provided below. Astor Enerji obtained an electric vehicle charging network operator license from EPDK as of June 2022. The total investment amounts for charging stations to date are shown below.

According to EPDK data from June 2026, the total number of electric vehicles in Turkey has risen to 450,038, while the total number of charging sockets has reached 45,097. Of the total charging sockets, 25,434 are AC and 19,663 are DC. Thus, the number of electric vehicles has increased by approximately 67.9% year-over-year compared to 268,057 in June 2025. The number of charging sockets also increased by 43.5% during the same period, surpassing the 45,000 mark.

In the first six months of 2026, a total of 15,408,578 charging sessions were conducted at charging stations across Turkey, with a total charging duration of 17,569,444 hours. Electricity consumption associated with charging services during this period totaled 392,252 MWh. Compared to the first six months of 2025, the number of charging sessions increased by 96.6%, total charging time by 137.4%, and electricity consumption by 153.5%.

As of June 2026, the total installed capacity of charging stations reached 3,545 MW, while 2,713,335 charging sessions were conducted in June alone. During the same period, 81.36% of the electricity consumed through the charging service came from DC charging stations, and 18.64% from AC charging stations.

As of June 30, 2026, Astor Charging had reached a total of 968 charging sockets across Türkiye, comprising 202 AC and 766 DC sockets. The Company held a 2.15% market share in terms of the total number of charging sockets. In DC charging sockets, a key indicator of fast-charging infrastructure, the Company achieved a market share of 3.90%, ranking fifth in the sector.

Electric Vehicle Sales Figures in Our Country

Year	Units
2023	72,179
2024	105,315
2025	191,960
3M 2026	38,420
6M 2026	81,331

* Astor Şarj A.Ş. was incorporated and its articles of association were registered on April 1, 2026, and published in the Turkish Trade Registry Gazette, Issue No. 11554, dated April 1, 2026.

Strategy and Digital Transformation

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4. Strategy and Digital Transformation

Astor Enerji has shaped its corporate and digital transformation strategies in line with the goals of sustainable growth, new investments, expansion into new markets, and increasing profitability and operational efficiency. In this context, SAP S/4HANA has been selected as the enterprise resource planning (ERP) system to transform business processes into a modern, efficient, integrated, and AI-supported structure.

The conceptual design work carried out throughout 2025 is being re-evaluated, taking into account the process requirements arising from our new "Conductor Wire" factory and other investment initiatives. As part of these efforts, our Business Processes Unit, under the ERP Directorate, is modeling and documenting SAP workflows using the SAP Signavio product.

In line with investments in new production facilities, production planning and scheduling processes are also being comprehensively reviewed. In this context, process designs related to the SAP PP/PPDS modules are being re-evaluated.

In areas requiring customized solutions tailored to our company's business needs, over 500 additional development projects are currently underway. Master Data initiatives, a key component of the project, are also continuing with significant contributions from the relevant business units, particularly our design teams.

Within the scope of the SAP S/4HANA ERP project, efforts to implement conceptual designs, complete custom development, and conduct testing are planned to continue throughout 2026.

In addition, SAP Digital Manufacturing initiatives are continuing in parallel with the SAP S/4HANA ERP project as part of the production management system. In particular, work is ongoing on network and hardware infrastructure in both existing factory production areas and new investment sites.

In human resources processes, the first phase of the SAP SuccessFactors project—covering the employee portal and payroll processes—has been completed. By the end of the first quarter of 2026, the recruitment, onboarding, training, and performance management modules were also launched.

Installation work has begun on the SAP Business Data Cloud product, which will be used in the areas of data warehousing, business intelligence, and analytics, and a project plan has been established.

In addition, efforts are ongoing to implement the SAP Sales Cloud product within the company to manage sales processes more effectively, improve the performance and efficiency of sales teams, and reduce repetitive operational processes.

4.1. Turquality Support Program

In line with the expansion of our company's business volume and product range, the corresponding growth of our global stakeholder base, and our growth targets in international markets, we have initiated the process of participating in the Turquality Support Program to strengthen the "Astor" brand on a global scale. Within this scope, the necessary work has been completed, and on December 13, 2024, the Ministry of Trade announced our acceptance into the program.

The "Development Roadmap" activities, which constitute the second phase of the program, were carried out in collaboration with KPMG, one of the consulting firms recommended by the Ministry of Trade. The prepared roadmap was submitted to the Ministry on June 13, 2025, and was approved following the evaluations conducted. The application process for the Iraqi market—one of the target countries identified in the roadmap—has also been completed.

Our incentive applications for 2024 and 2025 were reviewed by experts from the Ministry of Trade and IMMIB; following the approval of the relevant incentive items, the payment process was initiated. Within this scope, our total application amount is 250,041,217 TL, and to date, 107,768,989 TL in entitlement payments have been transferred to our company's accounts.

As for 2026, we are continuing to submit incentive applications to the Ministry of Trade's systems for testing activities, trade show participation, digital transformation projects, and promotional activities to be carried out in target markets.

Through these initiatives carried out under the Turquality Support Program, Astor Enerji aims to increase brand awareness on an international scale, strengthen its position in target markets, and support its export-oriented growth strategy on a more institutional and sustainable foundation.

Sustainability Initiatives

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5. Sustainability Initiatives

During the first six months of 2026, Astor Enerji carried out initiatives aimed at strengthening its sustainability management and developing its corporate practices in line with national and international expectations.

Various sustainability training sessions were organized in 2026. In addition to Astor Enerji employees, supplier representatives also participated in these sessions, with the goal of fostering a shared awareness of sustainability. The training covered fundamental concepts and best practices related to the sustainability approach. Additionally, the Sustainability Working Group met twice to coordinate sustainability efforts, evaluate priorities, review the GRI Sustainability Report, address feedback, and identify opportunities for improvement.

As part of carbon footprint initiatives, a corporate carbon footprint measurement study was completed to determine greenhouse gas emissions resulting from the organization's activities. During this process, a comprehensive inventory was created by systematically collecting, verifying, and analyzing data from all relevant operations. Based on the data obtained, emission sources were evaluated in detail, and the current status of the corporate carbon footprint was determined.

Furthermore, to enhance the reliability and transparency of the work conducted, the process was reviewed by an independent audit firm, and the verification audit confirmed that the calculations comply with national and international standards.

The 2025 GRI Sustainability Report was completed and published in both Turkish and English, and made available to stakeholders via the corporate website. TSRS compliance efforts were carried out under the guidance of an independent third-party audit firm; within this scope, meetings were held with relevant units, on-site inspections of processes were conducted, and based on the findings, the reporting efforts have moved to the documentation phase.

Water footprint studies have been completed, and a Water Footprint Report has been prepared, highlighting the water consumption resulting from the organization's activities and its impact on water resources. As part of this study, water usage in production and operational processes was analyzed, water consumption points were evaluated, and areas for improvement to increase water efficiency were identified. Additionally, the application process for the Blue Water Certificate was initiated to document the effective and sustainable use of water resources; the application was submitted after completing the necessary data collection, documentation, field assessments, and compliance studies.

Life Cycle Assessment (LCA) studies on a product-by-product basis are being conducted through two pilot projects selected as examples. Within this scope, the environmental impacts of products across all life cycle stages—from raw material procurement through production, distribution, use, and end-of-life—were assessed, and data related to these processes were collected and analyzed. The study is currently in the reporting phase for the findings, and the results are intended to contribute to efforts to increase resource efficiency, reduce environmental impacts, and support sustainable product development.

Climate scenario analysis studies have been completed at Astor Enerji. As part of the study, the potential impacts of various scenarios regarding climate change and market conditions on the company's financial and operational performance were assessed, and short-, medium-, and long-term risks and opportunities were analyzed. The results obtained will be used within the scope of TSRS reporting and will contribute to the assessment of the company's climate-related risks and opportunities, as well as support strategic decision-making processes.

The work carried out demonstrates Astor Enerji's commitment to its long-term sustainability goals while contributing to the strengthening of its environmental, social, and governance performance. These steps are significant in terms of developing the company's corporate sustainability approach and establishing a solid foundation for future initiatives.

Legal Status

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6. Legal Status

Lawsuits as of June 30, 2026

Astor Enerji has 76 pending lawsuits. Astor Enerji has filed 11 pending lawsuits; of these, 1 is a commercial debt lawsuit, and the other 10 are lawsuits arising from tax and administrative law disputes.

There are 60 pending lawsuits filed against the Company. Of the lawsuits filed against the Company, 2 are commercial debt claims, 50 relate to labor disputes, 3 are actions to rescind transactions, 1 is a declaratory judgment action, 1 is a compensation claim arising from a traffic accident, and 3 are subrogation claims. In addition, there are 5 pending lawsuits that Astor Enerji is pursuing in its capacity as a third-party notifier. Among the pending lawsuits filed against the Company, there are no significant cases that could affect the Company's financial position or operations.

Based on the Legal Counsel's report regarding the lawsuits filed against the company, a provision of 40,123,280 TL has been set aside in the financial statements for the fiscal period ending June 30, 2026.

Incentives

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7. Incentives

The incentives received in the first half of 2026 are shown below.

Type of Incentive in TL	**H1 2026**
SSI and Other Incentives	94.157.855,30
R&D Tax Credit	673,949,347.40
Investment Incentive Certificate – Tax Reduction	518,000,000
Total	1.286.107.202,70

Breakdown of SSI and Other Incentives in TL	**H1 2026**
Incentives under Law No. 5510	82,445,286.42
Incentives under Law No. 6111	7,869,765.76
Incentives under Law No. 3294	16,597.58
Incentives under Law No. 4857	1,436,797.00
Incentives under Law No. 16322	55,325.25
R&D Program Incentives	683,944.65
SSI Minimum Wage Support	208,348.26
TURQUALITY Support	49,014,774.21
Intern Wage Support	912,043.45
Total	**142,642,882.58**

Summary Financial Statements

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8. Summary Financial Statements

Summary Information on Financial Position

The Company maintains its accounting records in accordance with the Turkish Commercial Code and the Tax Procedure Code. The financial statements below have been prepared in accordance with the provisions of the "Communication on Principles Regarding Financial Reporting in the Capital Markets," Series II, No. 14.1, published by the Capital Markets Board in the Official Gazette dated September 13, 2014, Issue No. 28676.

Unless otherwise stated, amounts in the tables and notes are expressed in millions of Turkish Lira ("TL") based on the purchasing power of the Turkish Lira as of June 30, 2026.

Balance Sheet

Millions of TL

ASTOR ENERJİ INC.	Prior Period	Current Period	Change		Share
	Dec. 31, 25	June 30, 26	Amount	%	%
Assets					
Cash and cash equivalents	1,502	1,079	-423	-28.2	1.5
Financial investments	13,266	14,297	1,030	7.8	20.3
Trade Receivables	13,846	11,003	-2,843	-20.5	15.6
Other Receivables	532	666	134	25.2	0.9
Inventories	9,181	16,920	7,738	84.3	24.0
Prepaid expenses	3,075	3,266	191	6.2	4.6
Other current assets	38	681	643	1,705.9	1.0
Total Current Assets	**41,440**	**47,912**	**6,471**	**15.6**	**67.9**
Other Receivables	63	8	-56	-87.8	0.0
Financial investments	2,327	2,093	-234	-10.0	3.0
Property, plant, and equipment	11,761	14,178	2,417	20.6	20.1
Intangible fixed assets	1,954	2,463	509	26.1	3.5
Prepaid expenses	1,118	3,469	2,350	210.2	4.9
Deferred tax asset	1,022	454	-568	-55.6	0.6
Total Non-Current Assets	**18,245**	**22,664**	**4,419**	**24.2**	**32.1**
TOTAL ASSETS	**59,685**	**70,576**	**10,890**	**18.2**	**100.0**

As of June 30, 2026, total assets reached 70.6 billion TL, an increase of 18.2%, with inventory and prepaid expenses—which supported the growing production volume and order backlog—being the key drivers of this growth. Inventories rose by 84.3% to 16.9 billion TL; this increase was primarily driven by growing raw material and production needs in line with the expanding order backlog and production volume. Prepaid expenses increased due to advance payments made for orders related to fixed asset purchases and for inventory purchases as part of the new factory investment. Driven by the ongoing capacity expansion program, tangible fixed assets increased by 20.6% to 14.2 billion TL. The total of cash and cash equivalents and financial investments stood at 17.5 billion TL, maintaining a strong liquidity position.

Million TL

ASTOR ENERJİ INC.	Prior Period	Current Period	Change		Share
	Dec. 31, 25	June 30, 26	Amount	%	%
Equity and Liabilities (TL mn)					
Short-term Borrowings	5,437	3,223	-2,213	-40.7	4.6
Trade Payables	3,833	4,430	598	15.6	6.3
Deferred revenue	9,642	14,982	5,340	55.4	0.0
Income tax liability for the period	152	507	354	232.5	0.7
Short-term Provisions	815	425	-390	-47.9	0.6
Other short-term liabilities	514	285	-229	-44.5	0.4
Total Current Liabilities	**20,392**	**23,852**	**3,459**	**17.0**	**33.8**
Long term borrowings	0	2,718	2,718	-	3.9
Derivative Financial Instruments	0	84	84	-	0.1
Long-term provisions for employee benefits	103	125	23	21.9	0.2
Total Non-current Liabilities	**103**	**2,928**	**2,825**	**2,748.7**	**4.1**
Total Liabilities	**20,495**	**26,779**	**6,284**	**30.7**	**37.9**
Paid-in capital	998	998	0	-	1.4
Inflation Adjustments to Share Capital	3,559	3,559	0	-	5.0
Premiums/discounts on shares	3,618	3,618	0	-	5.1
Restricted Reserves Appropriated from Profit	1,290	1,290	0	-	1.8
Accumulated Other Comprehensive Income or Expenses Not to Be Reclassified to Profit or Loss	1,131	1,099	-32	(2.9)	1.6
Foreign currency translation difference	8	0	-8	(98.6)	0.0
Retained Earnings	19,555	28,586	9,031	46.2	40.5
Net Profit for the Period	9,031	4,646	-4,385	(48.6)	6.6
Total Equity	**39,190**	**43,796**	**4,606**	**11.8**	**62.1**
Total Liabilities and Equity	**59,685**	**70,576**	**10,890**	**18.2**	**100.0**

As of June 30, 2026, 33.8% of the Company's resources consist of short-term liabilities, 4.1% of long-term liabilities, and 62% of equity. Driven by customer advances received in line with strong order flow, deferred revenue increased by 55.4% to 15.0 billion TL. As the maturity profile of financial debt lengthened, short-term borrowings decreased from 5.4 billion TL to 3.2 billion TL; 2.7 billion TL in long-term financing was secured. Meanwhile, driven by an increase in the Company's cash and cash equivalents and financial investments, the Company's net cash position remained at the same level as at year-end, standing at 11.5 billion TL as of June 30, 2026. The Company's net income for the period stood at 4.6 billion TL, and retained earnings from prior years amounted to 28.6 billion TL, while the Company continues to maintain a strong equity structure.

Summary Income Statement (Millions of TL)

Million TL

Astor Enerji INC.	6M 2025	6M 2026	Change	
			Amount	%
Revenues	**17,877.0**	**19,214.6**	**1,337.6**	**7.5**
Cost of Sales	(10,864.8)	(11,360.7)	495.9	4.6
Gross Profit	**7,012.2**	**7,853.9**	**841.7**	**12.0**
General and Administrative Expenses	(359.2)	(420.5)	61.3	17.1
Marketing, Sales, and Distribution Expenses	(1,312.3)	(1,406.1)	93.9	7.2
R&D Expenses	(110.0)	(135.6)	25.6	23.3
EBIT	**5,230.7**	**5,891.7**	**660.9**	**12.6**
Depreciation and Amortization Expenses	592,5	859.1	266.6	45.0
EBITDA	**5,823.3**	**6,750.8**	**927.5**	**15.9**
Other income/(expenses) from core operations, net	(190.2)	467.3	657.5	-
Profit from Core Operations	**5,040.5**	**6,359.0**	**1,318,5**	**26.2**
Net income/(expenses) from investing activities	2,169.8	3,676.3	1,506.4	69.4
Net financing income/(expenses)	788.5	(389.4)	(1,177.9)	-
Monetary Gain/(Loss)	(5,191.0)	(4,324.7)	866.3	(16.7)
Pre-Tax Profit	**2,807.8**	**5,321.1**	**2,513.3**	**89.5**
Tax Income/Expense	(332.1)	(675.1)	(342.9)	103.3
Net Income	**2,475.7**	**4,646.0**	**2,170.4**	**87.7**
Earnings Per Share	**2.5**	**4.7**	**2.2**	**87.9**
Gross Profit Margin (%)	39.2%	40.9%	+1.7 percentage points	
EBITDA Margin (%)	32.6%	35.1%	+2.6 percentage points	
Net Profit Margin (%)	13.8%	24.2%	+10.3 percentage points	

The company's revenue for the first half of 2026 increased by 7% compared to the same period of the previous year, reaching 19.2 billion TL.

The company's gross profit rose by 12% compared to the same period of the previous year, reaching 7.9 billion TL in the first half of 2026. The gross profit margin increased from 39.2% to 40.9%.

During the same period, EBITDA rose from 5.8 billion TL in the same period of 2025 to 6.7 billion TL in the first half of 2026, representing a 15.9% increase year-over-year. The EBITDA margin also increased from 32.6% to 35.1% during the same period.

The Company's net income rose from 2.5 billion TL in the same period of the previous year to 4.6 billion TL, an increase of approximately 87.7%, driven by the rise in operating profit and the positive impact of net income from investment activities. The net profit margin rose to 24.2% during this period, compared to 13.8% in the same period of the previous year.

Key Performance Indicators and Financial Ratios

Financial and Liquidity Ratios	31.12.2024	31.12.2025	30.06.2026
Leverage Ratio (Total Liabilities / Total Assets)	2.6	34%	38%
Current Liabilities / Total Assets	32%	34%	34%
Long-Term Liabilities/Total Assets	0	0%	4%
Equity/Total Assets	68%	66%	62%
Current Ratio (Current Assets/Short-Term Liabilities)	2.19	2.03	2.01
Acid-Test Ratio (Current Assets - Inventory / Short-Term Liabilities)	1.89	1.58	1.30
Cash Ratio (Cash and Cash Equivalents / Current Liabilities)	8%	7%	5%

In line with the positive developments in the Company's financial performance, liquidity ratios have also shown a strong performance. As of June 30, 2026, the Current Ratio stood at 2.01 and the Acid-Test Ratio at 1.30, both above acceptable levels. Additionally, the Cash Ratio stood at 5%, reflecting the level of cash and cash equivalents.

Outlook

The Company's operational performance remained strong in the first half of 2026; while net sales increased year-over-year, profitability margins showed a significant improvement. The gross profit margin stood at 40.9%, the EBITDA margin at 35.1%, and the net profit margin at 24.2%.

With the completion of ongoing investments, a meaningful increase in the Company's production capacity is expected, along with a rise in the share of high-value-added power transformers within its product mix. This transformation is projected to contribute positively to revenue growth and margins in the medium term. Despite a strong increase in domestic sales in the first half of 2026, the share of exports in total sales showed a seasonal decline compared to the same period of the previous year. However, considering the current order backlog and international demand, exports are projected to resume an upward trend in the coming periods. Global demand remains strong, particularly in the power transformer segment.

In this context, with the gradual commissioning of capacity expansions, the renewed momentum in exports, and improvements in the product mix, the goal is to reach revenue levels exceeding 1 billion USD by 2026. In the medium term, total revenue is expected to gradually rise to 3 billion USD, supported by ongoing investments.

Financial Strength

Based on calculations conducted in accordance with the ratios specified in Article 376 of the Turkish Commercial Code, it has been determined that the Company's capital is not undercapitalized.

Development of Financing Sources and the Company's Policies

The Company regularly evaluates new financing alternatives in line with market conditions and has access to both domestic and international financing sources. With a strong capacity to generate cash from its operational activities, the Company is able to finance its investments in accordance with its growth plans using both bank loans and equity-based funding.

As of June 30, 2026, short-term liabilities accounted for 33.8% of total assets, long-term liabilities for 4.1%, and equity for 62%.

The Company primarily meets its working capital needs with equity; however, it continues to effectively utilize low-cost financing options as well. The weighted average effective interest rate on bank loans is 20.66% for TL loans, 6-month Euribor + 0.50% for EUR loans, and 4.56% for USD loans.

As of June 30, 2026, borrowings amounted to EUR 51 million (TL 2.7 billion) and USD 13.5 million (TL 630 million), while TL-denominated loans stood at TL 2.6 billion, bringing total financial debt to TL 5.9 billion.

Risks and the Board of Directors' Assessment

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9. Risks and the Board of Directors' Assessment

9.1. Forward-Looking Risks

Thanks to its geographical proximity to the markets of Europe, the Middle East, North Africa, and Central Asia, as well as its advanced production infrastructure and strong industrial capacity, Turkey is strengthening its position as a strategic production and export hub within global supply chains. Global companies' trends toward diversifying their supply chains and strategies to relocate production bases are increasing Turkey's importance in international trade while creating new business and growth opportunities for export-oriented industrial firms.

However, as of the first half of 2026, protectionist measures and regulations regarding customs tariffs in global trade policies—particularly those of the United States—are being closely monitored. In particular, additional customs duties on steel, aluminum, copper, and industrial products made from these metals, as well as trade measures that may be applied to certain countries, can have an impact on international supply chains and competitive conditions. Should potential tariff increases come into effect, any customs duty obligations that may arise under the terms of the contracts are evaluated on a project-by-project basis. Our company's contract structure may include provisions allowing for the relevant duties to be borne by the customer or for the additional costs to be passed on to prices under certain conditions.

On the other hand, given the ongoing supply constraints and high demand outlook in the U.S. power transformer market, it may be possible to pass on, to a certain extent, any additional costs that may arise—depending on the technical adequacy of the products and competitive conditions—to the end customers. Our company closely monitors developments and aims to effectively manage the risks that may arise from changing trade policies through market diversification, a strong customer portfolio, and a flexible commercial structure.

Corporate risk management activities at our company are conducted under the coordination of the Early Risk Detection Committee. The Committee regularly assesses risks related to global economic developments, geopolitical risks, changes in trade policies, the supply chain, commodity prices, foreign exchange rate movements, cybersecurity, and operational continuity; necessary measures are reported to the Board of Directors. Accordingly, actions to mitigate the impact of risks are implemented in coordination with the relevant units, and a proactive risk management approach that supports our Company's sustainable growth objectives continues to be applied.

Other Matters

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10. Other Matters

10.1. Information Regarding Regulatory Changes That Could Significantly Affect the Company's Operations

There are no regulatory changes that could significantly affect the Company's operations.

10.2. Information Required to Be Disclosed to Shareholders Regarding Related-Party Transactions and Balances

As of June 30, 2026, total sales of goods and services to related parties amounted to 998.727.373 TL, while total purchases of goods and services from related parties amounted to 405,061,597 TL. Disclosures regarding related parties are included in Note 17 of the Independent Audit Report for the January 1–June 30, 2026, financial period.

10.3. Developments After the Reporting Period

A share transfer agreement regarding the transfer of shares held by Astor RO Enerji S.R.L. to Astor Holding A.Ş. for a total consideration of 56,750,000 EUR was signed on August 12, 2026. Once the necessary registration procedures with the Romanian Ministry of Commerce regarding the share transfer are completed, Astor RO Enerji S.R.L. will be excluded from the scope of consolidation.

Astor Enerji's Activity Report was prepared by Forvis Mazars Turkey.